Vol. 2, No 1, Februari 2023, pp. 44-61

#### DOI: <a href="https://doi.org/10.30596/jmea.v2i1.12630">https://doi.org/10.30596/jmea.v2i1.12630</a>

# Analysis of Linear Regression Model with Backward Method For Application of Good Corporate Governance Principles at PT. Asuransi Jasa Indonesia Medan Branch Office

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## Article Info ABSTRACT

#### **Article History**

Received: 09 Desember 2022 Accepted: 12 Januari 2023 Published: 28 Februari 2023

#### **Keywords:**

Risk, Good Corporate Governance, Backward Elimination Method.

Risk is one of the problems in human life that can make people feel uncomfortable. Various kinds of business that humans will be done by humans to be able to anticipate risks, one of which is by way of insurance. The development of insurance in Indonesia is inseparable from the performance of employee and a Good Corporate Governance system, so that State-Owned Enterprises (BUMN) implement Good Corporate Governance, such as at PT. Asuransi Jasa Indonesia Medan Branch Office. This research was conducted by giving questionnaires to the employees of PT. Asuransi Jasa Indonesia Medan Branch Office on April 1, 2022 at 12.30 WIB. In this study, there are two most influential factors, namely the independency factor and the fairness factor, so that the estimator equation model using the backward elimination method is  $\hat{Y} = 7,868 + 0,187X_4 + 0,498X_5$  where  $X_4$  is the independency factors and  $X_5$  is the fairness factor. There are two factors that most affect the implementation of Good Corporate Governance principles at PT. Jasa Indonesia Medan Branch Office, namely independence  $(X_4)$  and fairness  $(X_5)$ . Based on Pearson's (Pearson product moment) correlation between the dependent variable and the independent variable, a fairly close relationship is the relationship between employee performance to fairness and the value of 0.612. The point is that in this study, the company quite guarantees that every interested party will get almost the same treatment between one employee and the other.

#### To cite this article:

#### **INTRODUCTION**

Man always tries to predict what will happen at every step of his life. Man cannot afford to know clearly what will happen in the future. A definite occurrence is when humans have already experienced it. In these events, humans can experience some risks that no one can predict. Risks can make humans feel uncomfortable. In the event of a risk, it will cause harm to humans. Humans will do their utmost to anticipate possible risks by avoiding them and redirecting them to other parties.

Usually humans will divert that risk through insurance. According to (M. Nur Rianto ,2012:212) insurance is a protection mechanism for the responsible if they experience a future risk where the responsible will pay premiums to get compensation from the debtor. Therefore, insurance is essential in human life and can develop significantly to support the national development process. The development of insurance in Indonesia is inseparable from employee performance and good corporate governance system. This relationship resulted in companies, especially State-Owned Enterprises (BUMN) implementing Good Corporate Governance. According to (Dhian Indah Astanti ,2015) Good Corporate Governance is a principle that leads and controls companies to achieve equality between power and

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DOI: https://doi.org/10.30596/jmea.v2i1.12630

corporate authority in giving stakeholders responsibility both special and general. Yuspitasari, Hamdani, and Hakiem (2018) stated that GoodCorporate Governance is definitively a system that manages and controlscompany to create added value for all stakeholders.

Good corporate governance can provide a framework of reference that allows effective supervision, so that chechs and balances can be created in the company. Therefore, the implementation of good corporate governance needs to be supported by three closely related pillars, namely the state and community devices because there are two other roles played by external companies that must be obeyed and served so that the satisfaction of both parties can provide guarantees in the future. (Sifaul Qolbia, 2017)

Good Corporate Governance is one of the government activities that allows companies to grow and benefit over a long period of time. Good Corporate Governance is able to win both domestic and international business competitions, especially for companies that have been able to grow and open. Implementation needs to apply Good Corporate Governance principles so that it can be managed reliably, efficiently, and professionally without harming stakeholders. The most strategic aspects of supporting effective implementation of GCG are highly dependent on the quality, skill, credibility, and 4 integrity of the various parties that operate the corporate organization (Kaban, 2017)

In Indonesia, GCG is still weak. What happens to most companies in Indonesia, especially SOEs, is that they have not been able to carry out company management professionally. Even according to the results of the ACGA (Asian Corporate Governance Association) survey in 11 countries against foreign business operators in Asia in 2014 ranked Indonesia as the worst country in the corporate governance field. (Nurcahyani, 2013)In the field of statistics, one method that can be used to solve this problem is the backward elimination method. The backward elimination method is a good model-forming method. This method will use all known independent variables into the regression equation model first, then eliminate the variables that are claimed to be insignificant against the regression equation model.

#### **RESEARCH METHOD**

This research is a quantitative research and survey method used in this research. Collection of data sources in this study is to use primary data. The primary data used in this research is the questionnaire of the employees of PT. Asuransi Jasa Indonesia Medan Branch Office collected. This research was conducted at PT. Asuransi Jasa Indonesia Medan Branch Office on April 1, 2022 at 12.30 WIB consisting of employees of PT. Asuransi Jasa Indonesia Medan Branch Office as many as 38 people and contract employees of PT. Asuransi Jasa Indonesia Medan Branch Office as many as 8 people. Therefore, the total population at PT. Asuransi Jasa Indonesia Medan Branch Office as many as 46 people. There are several ways to collect data, namely first, collecting reference material from books obtained, some teaching materials in lectures, national and international journals, and other sources. Second, collecting data by giving questionnaires to employees of PT. Asuransi Jasa Indonesia Medan Branch Office based on the principles of Good Corporate Governance.

#### **RESULTS AND DISCUSSION**

This research was conducted at PT. Asuransi Jasa Indonesia Medan Branch Office on April 1, 2022 at 12.30 WIB by giving questionnaires to 46 company employees.

#### **Linear Regression Model with Matrix Approach**

The following can be seen the value of the regression coefficient  $(\beta)$  as follows:

Tabel 1. Multiple Regression Coefficient

DOI: https://doi.org/10.30596/jmea.v2i1.12630

#### Coefficients<sup>a</sup>

		ndardized fficients	Standardized Coefficients			Collinea Statistic	•
Model	В	Std. Error	Beta	t	Sig.	Tolerance	VIF
1 (Constant)	8.056	1.948		4.136	.000	<del></del>	
Transparency (X1)	.069	.117	.117	.597	.554	.376	2.657
Accountability (X2)	078	.128	122	608	.547	.363	2.754
Responsibility (X3)	018	.176	016	101	.920	.549	1.822
Independency (X4)	.200	.121	.243	1.649	.107	.671	1.490
Fairness (X5)	.501	.197	.496	2.541	.015	.382	2.620

a. Dependent Variable: Kinerja Karyawan (Y)

So, the value of the regression coefficient is

$$\beta = \begin{bmatrix} 8,056 \\ 0,069 \\ -0,078 \\ -0,018 \\ 0,200 \\ 0,501 \end{bmatrix}$$

Where

$$\beta_0 = 8,056;$$
  $\beta_1 = 0,069;$   $\beta_2 = -0,078;$   $\beta_3 = -0,018;$   $\beta_4 = 0,200;$   $\beta_5 = 0,501.$ 

## Multiple Regression Equation Model between Y and $X_1, X_2, X_3, X_4, X_5$

The stages are as follows:

1. Multiple Regression Coefficients

**Table 2.**Multiple Regression Equation Model between Y and  $X_1, X_2, X_3, X_4, X_5$   $\textbf{Coefficients}^{\textbf{a}}$ 

Unstandardized Coefficients		Standardized Coefficients	·		Collinearity Statistics		
Model	В	Std. Error	Beta	t	Sig.	Tolerance	VIF
1 (Constant)	8.056	1.948		4.136	.000		

Transparency (X1)	.069	.117	.117 .597 .554	.376 2.657
Accountability (X2)	078	.128	122608 .547	.363 2.754
Responsibility (X3)	018	.176	016101 .920	.549 1.822
Independency (X4)	.200	.121	.243 1.649 .107	.671 1.490
Fairness (X5)	.501	.197	.496 2.541 .015	.382 2.620

## a. Dependent Variable: Kinerja Karyawan (Y)

From Tabel 2 it can be obtained the values of the multiple regression coefficients are as follows:

$$\beta_0=8,056; \quad \beta_1=0,069; \quad \beta_2=-0,078; \quad \beta_3=-0,018; \quad \beta_4=0,200; \quad \beta_5=0,501.$$
 So that the multiple linear regression equation model that is formed is

$$\hat{Y} = \beta_0 + \beta_1 X_1 + \beta_2 X_2 + \beta_3 X_3 + \beta_4 X_4 + \beta_5 X_5$$

$$\hat{Y} = 8,056 + 0,069 X_1 - 0,078 X_2 - 0,018 X_3 + 0,200 X_4 + 0,501 X_5$$

### 2. Testing the Significance of Multiple Regression

**Table 3.** ANOVA<sup>a</sup> between Y and  $X_1, X_2, X_3, X_4, X_5$ **ANOVA**<sup>a</sup>

	<del>.</del>					
Model	Sum of Squares	Df	Mean Square	F	Sig.	From
1 Regression	62.874	5	12.575	5.779	.000 <sup>b</sup>	
Residual	87.039	40	2.176			
Total	149.913	45				

a. Dependent Variable: Kinerja Karyawan (Y)

b. Predictors: (Constant), Fairness (X5), Independency (X4), Responsibility (X3), Transparency (X1), Accountability (X2)

Table 3 it can be seen that the  $F_{count}=5,779$  with a significant level  $(\alpha)=0,05$ , while  $F_{table}$  value with a significant level  $(\alpha)=0,05$  is  $F_{(k-1;n-k)}=F_{(6-1;46-6)}=F_{(5;40)}=2,45$ . Therefore  $F_{hitung}>F_{tabel}$ , it can be concluded that regeneration means.

#### 3. Testing Pearson Correlation and ANOVA

**Table 4.** Testing Pearson correlation between Y and  $X_1, X_2, X_3, X_4, X_5$ 

#### **Correlations**

		Kinerja Karyaw an (Y)	Transparen cy (X1)	Accountabil ity (X2)	Responsibil ity (X3)	Independen cy (X4)	Fairne ss (X5)
Kinerja Karyawan (Y)	Pearson Correlati on	1	.467**	.416 <sup>**</sup>	.380**	.487**	.612**
,	Sig. (2- tailed)		.001	.004	.009	.001	.000
Transparen	N Pearson	46	46	46	46	46	46
cy (X1)	Correlati	.467**	1	.737**	.569 <sup>**</sup>	.403**	.708**
	Sig. (2- tailed)	.001		.000	.000	.005	.000
Accountabil	N Pearson	46	46	46	46	46	46
ity (X2)	Correlati on	.416**	.737**	1	.608**	.470**	.700**
	Sig. (2- tailed)	.004	.000		.000	.001	.000
Daananaihil	N Dagraga	46	46	46	46	46	46
Responsibil ity (X3)	Pearson Correlati on	.380**	.569**	.608**	1	.473**	.582 <sup>**</sup>
	Sig. (2- tailed)	.009	.000	.000		.001	.000
	N ´	46	46	46	46	46	46
Independen cy (X4)	Pearson Correlati on	.487**	.403**	.470**	.473**	1	.529 <sup>**</sup>
	Sig. (2- tailed)	.001	.005	.001	.001		.000
	N	46	46	46	46	46	46
Fairness (X5)	Pearson Correlati on	.612 <sup>**</sup>	.708**	.700**	.582**	.529 <sup>**</sup>	1
	Sig. (2- tailed)	.000	.000	.000	.000	.000	
	N '	46	46	46	46	46	46

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

From Tabel 4 it can be seen that the value of the Pearson correlation coefficient is as follows:

- a. The value of the Pearson correlation coefficient between Y and  $X_1$  is 0,467, which means that the level of relationship between variabel Y and  $X_1$  is moderate.
- b. The value of the Pearson correlation coefficient between Y and  $X_2$  is 0,416, which means that the level of relationship between variabel Y and  $X_2$  is moderate.
- c. The value of the Pearson correlation coefficient between Y and  $X_3$  is 0,380, which means that the level of relationship between variabel Y and  $X_3$  is low.

- d.The value of the Pearson correlation coefficient between Y and  $X_4$  is 0,487, which means that the level of relationship between variabel Y and  $X_4$  is moderate.
- e. The value of the Pearson correlation coefficient between Y and  $X_5$  is 0,612, which means that the level of relationship between variabel Y and  $X_5$  is strong.

**Table 5.** ANOVA between Y and  $X_1, X_2, X_3, X_4, X_5$ 

		ANOVA				
		Sum of		Mean		
		Squares	Df	Square	F	Sig.
Transparency (X1)	Between Groups	388.678	38	10.228	1.923	.083
	Within Groups	37.235	7	5.319		
	Total	425.913	45			
Accountability (X2)	Between Groups	330.398	38	8.695	1.868	.104
	Within Groups	32.580	7	4.654		
	Total	362.978	45			
Responsibility (X3)	Between Groups	117.267	38	3.086	2.150	.072
	Within Groups	10.059	7	1.437		
	Total	127.326	45			
Independency (X4)	Between Groups	208.867	38	5.497	3.540	.015
	Within Groups	10.872	7	1.553		
	Total	219.739	45			
Fairness (X5)	Between Groups	139.362	38	3.667	3.631	.005
	Within Groups	7.073	7	1.010		
	Total	146.435	45			

From Table 5 it can be seen that the smallest partial  $F_{partial}$  with level  $(\alpha) = 0.05$  is 1,868 (variable  $X_2$ ), while the  $F_{table}$  value with level  $(\alpha) = 0.05$  is  $F_{(k-1;n-k)} = F_{(6-1;46-6)} = F_{(5;40)} = 2,45$ . Therefore the smallest partial  $F_{partial} < F_{table}$  then the variable  $X_2$  comes out of the regression equation model.

## Multiple Regression Equation Model between Y and $X_1, X_3, X_4, X_5$

The stages are as follows:

1. Multiple Regression Coefficients

**Table 6.** Multiple Regression Equation Model between Y and  $X_1, X_3, X_4, X_5$ 

Coefficients <sup>a</sup>								
	Unsta	andardized	Standardized			Collinea	rity	
	Co	efficients	Coefficients			Statistic	CS	
						Toleranc		
Model	В	Std. Error	Beta	t	Sig.	е	VIF	
1 (Constant)	8.07	1.932		4.18	.00			
( • • • • • • • • • • • • • • • • • • •	9	1.932		1	0			
Transparency	020	101	000	274	.71	.462	2.16	
(X1)	.039	.104	.000	.374	1	.402	4	
Responsibility					.80		1.73	
	.042	.171	039	.246	.00	.578	1./3	
(X3)	.042			.240	,		U	
Independency	.192	.120	.233	1.60	.11	.679	1.47	
(X4)	.192	.120	.233	5	6	.019	3	
Fairness (X5)				2.48	.01		2.44	
1 aii11633 (AO)	.471	.189	.465	2. <del>4</del> 0	.01	.409		
							6	

From

a. Dependent Variable: Kinerja Karyawan (Y)

Tabel 6 be

it can

obtained the values of the multiple regression coefficients are as follows:

$$\beta_0 = 8,079$$
;  $\beta_1 = 0,039$ ;  $\beta_3 = -0,042$ ;  $\beta_4 = 0,192$ ;  $\beta_5 = 0,471$ .

So that the multiple linear regression equation model that is formed is

$$\hat{Y} = \beta_0 + \beta_1 X_1 + \beta_3 X_3 + \beta_4 X_4 + \beta_5 X_5$$

$$\hat{Y} = 8,079 + 0,039 X_1 - 0,042 X_3 + 0,192 X_4 + 0,471 X_5$$

## 2. Testing the Significance of Multiple Regression

**Table 7.** ANOVA<sup>a</sup> between Y and  $X_1, X_3, X_4, X_5$ 

	ANOVA <sup>a</sup>								
		Sum of		Mean		_			
Мо	del	Squares	Df	Square	F	Sig.			
1	Regression	62.069	4	15.517	7.24 3	.000 <sup>b</sup>			
	Residual	87.844	41	2.143					
	Total	149.913	45						

- a. Dependent Variable: Kinerja Karyawan (Y)
- b. Predictors: (Constant), Fairness (X5), Independency (X4),

Responsibility (X3), Transparency (X1)

From Table 7 it can be seen that the  $F_{count}=7,243$  with a significant level  $(\alpha)=0,05$ , while  $F_{table}$  value with a significant level  $(\alpha)=0,05$  is  $F_{(k-1;n-k)}=F_{(5-1;46-5)}=F_{(4;41)}=2,60$ . Therefore  $F_{hitung}>F_{tabel}$ , it can be concluded that regeneration means.

#### 3. Testing Pearson Correlation and ANOVA

**Table 8.** Testing Pearson correlation between Y and  $X_1, X_3, X_4, X_5$ 

#### **Correlations**

		Kinerja Karyaw	-	Responsibil	•	Fairne
Kinerja Karyawan (Y)	Pearson Correlati on	an (Y) 1	.467**	ity (X3) .380**	ency (X4) .487**	.612**
	Sig. (2- tailed)		.001	.009	.001	.000
T	N Pearson	46	46	46	46	46
Transparen cy (X1)	Correlati on Sig. (2-	.467**	1	.569 <sup>**</sup>	.403**	.708 <sup>**</sup>
	tailed)	.001		.000	.005	.000
Doononoihil	N	46	46	46	46	46
Responsibil ity (X3)	Pearson Correlati on Sig. (2-	.380**	.569 <sup>**</sup>	1	.473**	.582 <sup>**</sup>
	tailed)	.009	.000		.001	.000
	N	46	46	46	46	46
Independen cy (X4)	Pearson Correlati on Sig. (2-	.487**	.403**	.473**	1	.529 <sup>**</sup>
	tailed)	.001	.005	.001		.000
Fairness	N Pearson	46	46	46	46	46
(X5)	Correlati on	.612 <sup>**</sup>	.708**	.582 <sup>**</sup>	.529 <sup>**</sup>	1
	Sig. (2- tailed)	.000	.000	.000	.000	
	N	46	46	46	46	46

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

From Tabel 8 it can be seen that the value of the Pearson correlation coefficient is as follows:

- a. The value of the Pearson correlation coefficient between Y and  $X_1$  is 0,467, which means that the level of relationship between variabel Y and  $X_1$  is moderate.
- b. The value of the Pearson correlation coefficient between Y and  $X_3$  is 0,380, which means that the level of relationship between variabel Y and  $X_3$  is low.

- c. The value of the Pearson correlation coefficient between Y and  $X_4$  is 0,487, which means that the level of relationship between variabel Y and  $X_4$  is moderate.
- d. The value of the Pearson correlation coefficient between Y and  $X_5$  is 0,612, which means that the level of relationship between variabel Y and  $X_5$  is strong.

**Table 9.** ANOVA between Y and  $X_1, X_3, X_4, X_5$ 

ANOVA										
		Sum of Squares	df	Mean Square	F	Sig.				
Transparency (X1)	Between Groups	388.678	38	10.228	1.923	.083				
	Within Groups	37.235	7	5.319						
	Total	425.913	45							
Responsibility (X3)	Between Groups	117.267	38	3.086	2.150	.072				
	Within Groups	10.059	7	1.437						
	Total	127.326	45							
Independency (X4)	Between Groups	208.867	38	5.497	3.540	.015				
	Within Groups	10.872	7	1.553						
	Total	219.739	45							
Fairness (X5)	Between Groups	139.362	38	3.667	3.631	.005				
	Within Groups	7.073	7	1.010						
	Total	146.435	45							
_										

From Table 9 it can be seen that the smallest partial  $F_{partial}$  with level  $(\alpha)=0.05$  is 1,923 (variable  $X_1$ ), while the  $F_{table}$  value with level  $(\alpha)=0.05$  is  $F_{(k-1;n-k)}=F_{(5-1;46-5)}=F_{(4;41)}=2.60$ . Therefore the smallest partial  $F_{partial}$   $< F_{table}$  then the variable  $X_1$  comes out of the regression equation model.

## Multiple Regression Equation Model between Y and $X_3, X_4, X_5$

The stages are as follows:

1. Multiple Regression Coefficients

**Table 10.** Multiple Regression Equation Model between Y and  $X_3$ ,  $X_4$ ,  $X_5$ 

		Coe	efficients <sup>a</sup>				
	•		Standardiz		•		
			ed				
	Unsta	ndardized	Coefficient			Colline	arity
	Coe	efficients	S			Statis	tics
						Toleran	
Model	В	Std. Error	Beta	t	Sig.	ce	VIF
1 (Constant)	7.984	1.896		4.212	.000		
Responsibility (X3)	025	.163	023	153	.879	.623	1.605

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DOI: https://doi.org/10.30596/jmea.v2i1.12630

Independency (X4)	.192	.119	.232 1.615	.114	.679 1.472
Fairness (X5)	.509	.157	.503 3.231	.002	.578 1.730

a. Dependent Variable: Kinerja Karyawan (Y)

From Tabel 10 it can be obtained the values of the multiple regression coefficients are as follows:

$$\beta_0 = 7,984$$
;  $\beta_3 = -0,025$ ;  $\beta_4 = 0,192$ ;  $\beta_5 = 0,509$ .

So that the multiple linear regression equation model that is formed is

$$\hat{Y} = \beta_0 + +\beta_3 X_3 + \beta_4 X_4 + \beta_5 X_5$$

$$\hat{Y} = 7.984 - 0.025 X_3 + 0.192 X_4 + 0.509 X_5$$

## 2. Testing the Significance of Multiple Regression

**Table 11.** ANOVA<sup>a</sup> between Y and  $X_3$ ,  $X_4$ ,  $X_5$ 

## **ANOVA**<sup>a</sup>

Model	Sum of Squares	Df	Mean Square	F	Sig.
1 Regression	61.770	3	20.590	9.811	.000 <sup>b</sup>
Residual	88.143	42	2.099		
Total	149.913	45			

- a. Dependent Variable: Kinerja Karyawan (Y)
- b. Predictors: (Constant), Fairness (X5), Independency (X4), Responsibility (X3)

From Table 11 it can be seen that the  $F_{count}=9,811$  with a significant level  $(\alpha)=0,05$ , while  $F_{table}$  value with a significant level  $(\alpha)=0,05$  is  $F_{(k-1;n-k)}=F_{(4-1;46-4)}=F_{(3;42)}=2,83$ . Therefore  $F_{hitung}>F_{tabel}$ , it can be concluded that regeneration means.

### 3. Testing Pearson Correlation and ANOVA

**Table 12.** Testing Pearson correlation between Y and  $X_3$ ,  $X_4$ ,  $X_5$ 

## **Correlations**

		Kinerja Karyawan (Y)	Responsibility (X3)	Independency (X4)	Fairness (X5)
Kinerja Karyawan (Y)	Pearson Correlation	1	.380**	.487**	.612**
, (,	Sig. (2-tailed) N	46	.009 46	.001 46	.000 46
Responsibility (X3)	Pearson Correlation	.380**	1	.473**	.582**
(10)	Sig. (2-tailed) N	.009 46	46	.001 46	.000 46
Independency (X4)	Pearson Correlation	.487**	.473**	1	.529**
,	Sig. (2-tailed)	.001	.001		.000
	N	46	46	46	46
Fairness (X5)	Pearson Correlation	.612**	.582**	.529**	1
	Sig. (2-tailed)	.000	.000	.000	
	N	46	46	46	46

<sup>\*\*.</sup> Correlation is significant at the 0.01 level (2-tailed).

From Tabel 12 it can be seen that the value of the Pearson correlation coefficient is as follows:

- a. The value of the Pearson correlation coefficient between Y and  $X_3$  is 0,380, which means that the level of relationship between variabel Y and  $X_3$  is low.
- b. The value of the Pearson correlation coefficient between Y and  $X_4$  is 0,487, which means that the level of relationship between variabel Y and  $X_4$  is moderate.
- c. The value of the Pearson correlation coefficient between Y and  $X_5$  is 0,612, which means that the level of relationship between variabel Y and  $X_5$  is strong.

**Table 13.** ANOVA between Y and  $X_3, X_4, X_5$ 

#### **ANOVA** Sum of Squares df Mean Square Sig. Responsibility (X3) Between Groups 117.267 38 3.086 2.150 .072 Within Groups 10.059 7 1.437 127.326 45 Total Between Groups 208.867 38 5.497 3.540 .015 Independency (X4) Within Groups 10.872 7 1.553 From Total 219.739 45 3.667 3.631 .005 139.362 38 Fairness (X5) **Between Groups** Within Groups 7.073 7 1.010 Total 146.435 45

Table 13 it can be seen that the smallest partial  $F_{partial}$  with level  $(\alpha)=0.05$  is 2,150 (variable  $X_3$ ), while the  $F_{table}$  value with level  $(\alpha)=0.05$  is  $F_{(k-1;n-k)}=F_{(4-1;46-4)}=F_{(3;42)}=2.83$ . Therefore the smallest partial  $F_{partial}$   $< F_{table}$  then the variable  $X_3$  comes out of the regression equation model.

## Multiple Regression Equation Model between Y and $X_4$ , $X_5$

The stages are as follows:

1. Multiple Regression Coefficients

**Table 14.** Multiple Regression Equation Model between Y and  $X_4$ ,  $X_5$ 

Coefficients <sup>a</sup>									
Unstandardized S			Standardized			Collinea	rity		
Coefficients		Coefficients			Statistic	cs			
Model	В	Std. Error	Beta	t	Sig.	Tolerance	VIF		
1 (Constant)	7.868	1.717		4.583	.000				
Independency (X4)	.187	.114	.227	1.645	.107	.720	1.388		
Fairness (X5)	.498	.139	.492	3.572	.001	.720	1.388		

a. Dependent Variable: Kinerja Karyawan (Y)

From Tabel 14 it can be obtained the values of the multiple regression coefficients are as follows:

$$\beta_0 = 7,868$$
;  $\beta_4 = 0,187$ ;  $\beta_5 = 0,498$ .

So that the multiple linear regression equation model that is formed is

$$\hat{Y} = \beta_0 + \beta_4 X_4 + \beta_5 X_5$$

$$\hat{Y} = 7,868 + 0,187X_4 + 0,498X_5$$

2. Testing the Significance of Multiple Regression

**Table 15.** ANOVA<sup>a</sup> between Y and  $X_4$ ,  $X_5$ 

ANOV A <sup>a</sup>									
Model	Sum of Squares	df	Mean Square	F	Sig.				
1 Regression	61.721	2	30.861	15.047	.000 <sup>b</sup>				
Residual	88.192	43	2.051						
Total	149.913	45							

- a. Dependent Variable: Kinerja Karyawan (Y)
- b. Predictors: (Constant), Fairness (X5), Independency (X4)

From Table 15 it can be seen that the  $F_{count}=15,047$  with a significant level  $(\alpha)=0,05$ , while  $F_{table}$  value with a significant level  $(\alpha)=0,05$  is  $F_{(k-1;n-k)}=F_{(3-1;46-3)}=F_{(2;43)}=3,21$ . Therefore  $F_{hitung}>F_{tabel}$ , it can be concluded that regeneration means.

3. Testing Pearson Correlation and ANOVA

**Table 16.** Testing Pearson correlation between Y and  $X_4$ ,  $X_5$ 

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-		auviis	

	Kinerja Karyawan (Y)	Independe ncy (X4)	Fairness (X5)
Kine Pearson Correlation	1	.487**	.612**
rja Sig. (2-tailed)		.001	.000
Kary N	40	40	40
awa	46	46	46
n (Y) Inde Pearson Correlation	.487**	1	.529**
pend Sig. (2-tailed)	.001		.000
ency N	40	40	
(X4)	46	46	46
Fairn Pearson Correlation	.612 <sup>**</sup>	.529**	1
ess Sig. (2-tailed)	.000	.000	
(X5) N	46	46	46

From Tabel 16 \*\*. Correlation is significant at the 0.01 level (2-tailed).

it can be seen

that the value of the Pearson correlation coefficient is as follows:

- a. The value of the Pearson correlation coefficient between Y and  $X_4$  is 0,487, which means that the level of relationship between variabel Y and  $X_4$  is moderate.
- b. The value of the Pearson correlation coefficient between Y and  $X_5$  is 0,612, which means that the level of relationship between variabel Y and  $X_5$  is strong.

**Table 17.** ANOVA between Y and  $X_4$ ,  $X_5$ 

		ANOVA				
		Sum of Squares	df	Mean Square	F	Sig.
Independency (X4)	Between Groups	208.867	38	5.497	3.540	.015
	Within Groups	10.872	7	1.553		
	Total	219.739	45			
Fairness (X5)	Between Groups	139.362	38	3.667	3.631	.005
	Within Groups	7.073	7	1.010		
	Total	146.435	45			

From Table 17 it can be seen that the smallest partial  $F_{partial}$  with level  $(\alpha)=0.05$  is 3,540 (variable  $X_4$ ), while the  $F_{table}$  value with level  $(\alpha)=0.05$  is  $F_{(k-1;n-k)}=F_{(3-1;46-3)}=F_{(2;43)}=3.21$ . Therefore the smallest partial  $F_{partial} > F_{table}$ , the variable  $X_4$  does not come out of the regression equation model.

#### **Estimator Formation**

The stages are as follows:

1. Estimator Equation in Backward Elimination Method Of the five independent variables, there are only two variables included in the estimator equation model, namely variables  $X_4$  and  $X_5$ . The estimator equation model of the variables  $X_4$  and  $X_5$  is as follows:

$$\hat{Y} = \beta_0 + \beta_4 X_4 + \beta_5 X_5$$

$$\hat{Y} = 7,868 + 0,187X_4 + 0,498X_5$$

#### DOI: https://doi.org/10.30596/jmea.v2i1.12630

#### 2. Coefficient of Determination

The value of the coefficient of determination formed from the backward elimination method is as follows:

Table 18. Coefficient of Determination

## **Model Summary**

			Adjusted R	Std. Error of
Model	R	R Square	Square	the Estimate
1	.648ª	.419	.347	1.475

a. Predictors: (Constant), Fairness (X5), Independency

(X4), Responsibility (X3), Transparency (X1),

Accountability (X2)

In Table 18 there is a large value of the coefficient of determination which is 0,419 or 41,9% and these results come from

$$R^{2} = (r)^{2} \times 100\%$$

$$R^{2} = (0.648)^{2} \times 100\%$$

$$R^{2} = 0.419 \times 100\%$$

$$R^{2} = 41.9\%$$

#### 3. Residu Analysis

The estimator equation formed from the backward elimination method can use tables to be able to analyze residues. The results of the residual analysis can be seen in Table 19.

Table 19. Correlation Coefficient of Rank Spearman and Residues

No.	Y	Ŷ	$e_j$	Rank Ŷ	Rank e	d	$d^2$
1	15	17,235	-2,235	19	41	-22	484
2	16	17,235	-1,235	19	34	-15	225
3	20	19,650	0,3499	3	18	-15	225
4	18	19,430	-1,430	6	38	-32	1024
5	18	18,660	-0,657	10	29	-19	361
6	20	19,594	0,406	4	17	-13	169
7	16	18,283	-2,283	12	43	-31	961
8	18	15,441	2,560	39	3	36	1296
9	14	16,265	-2,265	31	42	-11	121
10	19	17,699	1,301	15	9	6	36
11	19	20,112	-1,112	2	32	-30	900
12	18	19,319	-1,319	7	37	-30	900
13	17	17,291	-0,291	17	27	-10	100

14	17	19,164	-2,164	9	40	-31	961
15	17	19,506	-2,506	5	44	-39	1521
16	18	17,942	0,058	13	20	-7	49
17	18	17,489	0,511	16	16	0	0
18	17	16,750	0,250	28	19	9	81
19	16	17,112	-1,112	25	32	-7	49
20	20	19,252	0,748	8	13	-5	25
21	13	15,667	-2,667	38	45	-7	49
22	20	18,338	1,662	11	8	3	9
23	16	15,262	0,738	42	14	28	784
24	29	20,278	8,722	1	1	0	0
25	16	17,235	-1,235	19	34	-15	225
26	16	17,235	-1,235	19	34	-15	225
27	17	15,093	1,907	43	6	37	1369
28	18	17,004	0,996	26	11	15	225
29	17	17,941	-0,941	14	31	-17	289
30	17	15,270	1,730	41	7	34	1156
31	17	15,041	1,959	44	5	39	1521
32	18	16,806	1,194	27	10	17	289
33	18	17,155	0,8446	24	12	12	144
34	16	16,176	-0,176	32	23	9	81
35	16	15,394	0,606	40	15	25	625
36	14	14,667	-0,667	45	30	15	225
37	19	16,411	2,589	29	2	27	729
38	17	17,213	-0,213	23	24	-1	1
39	16	15,988	0,012	35	21	14	196
40	18	15,700	2,300	37	4	33	1089
41	13	16,012	-3,012	34	46	-12	144
42	14	15,724	-1,725	36	39	-3	9
43	17	17,249	-0,249	18	25	-7	49
44	16	16,276	-0,276	30	26	4	16

	Total ————— Rata-Rata		0				15.382 334,39
46	14	14,335	-0,336	46	28	18	324
4.0	4.4	44225	0.226	4.6	20	4.0	224
45	16	16,102	-0,102	33	22	11	121

- a. Assumption (i): the average residual equals zero From Table 19 it can be seen that the average residual value of  $e_j$  is 0, then the assumption statement (i) is fulfilled.
- b. Assumption (ii): variance  $(e_j)$  = variance  $(e_k)$  =  $\sigma^2$ The proof of this assumption can be done with the Rank Spearman test.
  - a) Spearman Rank Test

$$r_{s} = 1 - \frac{6\sum d^{2}}{n(n^{2} - 1)}$$

$$r_{s} = 1 - \frac{6 \times 15.382}{46[(46)^{2} - 1]}$$

$$r_{s} = 1 - \frac{92.292}{46(2.116 - 1)}$$

$$r_{s} = 1 - \frac{92.292}{46 \times 2.115}$$

$$r_{s} = 1 - \frac{92.292}{97.290}$$

$$r_{s} = 1 - 0.948$$

$$r_{s} = 0.052$$

b) Find the calculated value

$$t_{hitung} = \frac{r_s \sqrt{n-2}}{\sqrt{1-r_s^2}}$$

$$t_{hitung} = \frac{0,052 \times \sqrt{46-2}}{\sqrt{1-(0,052)^2}}$$

$$t_{hitung} = \frac{0,052 \times \sqrt{44}}{\sqrt{1-0,002704}}$$

$$t_{hitung} = \frac{0,052 \times 6,63324958071}{\sqrt{0,997296}}$$

$$t_{hitung} = \frac{0,3449289782}{0,99864708481}$$

$$t_{hitung} = 0,345$$

From the calculation above, it is known that n=46with a significant level  $(\alpha)=0.05$ , the value  $t_{count}$  of is 0,345 while the value of  $t_{table}$  is  $t_{table}=t_{(\alpha/2;n-k)}=t_{(0.05/2;46-6)}=t_{(0.025;40)}=2.02108$ . Therefore,  $t_{count} < t_{table}$  the assumption statement (ii) is fulfilled.

c. Assumptions (iii): covariance  $(e_i, e_k) = 0; j \neq k$ 

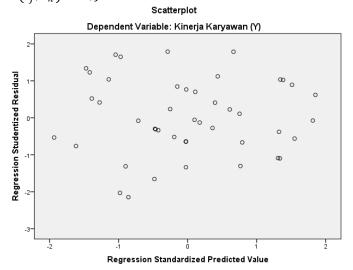


Figure 1. Heteroscedasticity Test

In Figure 1 the distribution of the points above and below or around zero does not form a particular pattern or flow, so it can be concluded that there is no heteroscedasticity. Thus, the assumptions are met and the regression model can be used to predict the variables that have the greatest influence on the application of the principles of Good Corporate Governance at PT. Asuransi Jasa Indonesia Medan Branch Office.

## **Conclusions**

Based on the results and discussion, it can be concluded that from the five factors, namely transparency  $(X_1)$ , accountability  $(X_2)$ , responsibility  $(X_3)$ , independency  $(X_4)$  and fairness  $(X_5)$  there are two factors that most influence the application of the principles of Good Corporate Governance at PT. Asuransi Jasa Indonesia Medan Branch Office, namely independency  $(X_4)$  and fairness  $(X_5)$  with the regression equation model is  $\hat{Y} = 8,056 + 0,069X_1 - 0,078X_2 - 0,018X_3 + 0,200X_4 + 0,501X_5$  and based on Pearson correlation (Pearson product momen), a fairly close relationship between the dependent variable and the independent variable is the relationship between employee performance and fairness with a value of 0,612.

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