# Analysis of Linear Regression Model with Backward Method For Application of Good Corporate Governance Principles at PT. Asuransi Jasa Indonesia Medan Branch Office 

Inggrid Nathalia ${ }^{1 *}$, Aghni Syahmarani ${ }^{2}$<br>${ }^{1}$ Student of Mathematics, Universitas Sumatera Utara, Indonesia<br>${ }^{2}$ Lecturer In Mathematics, Universitas Sumatera Utara, Indonesia<br>*Corresponding Author. E-mail :inggridntahalia21 @gmail.com

| Article Info | ABSTRACT |
| :---: | :---: |
| Article History <br> Received : 09 Desember 2022 <br> Accepted : 12 Januari 2023 <br> Published : 28 Februari 2023 | Risk is one of the problems in human life that can make people feel uncomfortable. Various kinds of business that humans will be done by humans to be able to anticipate risks, one of which is by way of insurance. The development of insurance in Indonesia is inseparable from the performance of employee and a Good Corporate Governance system, so that State-Owned Enterprises (BUMN) implement |
| Keywords: <br> Risk, Good Corporate Governance, Backward Elimination Method. | Good Corporate Governance, such as at PT. Asuransi Jasa Indonesia Medan Branch Office. This research was conducted by giving questionnaires to the employees of PT. Asuransi Jasa Indonesia Medan Branch Office on April 1, 2022 at 12.30 WIB. In this study, there are two most influential factors, namely the independency factor and the fairness factor, so that the estimator equation model using the backward elimination method is $\hat{Y}=7,868+0,187 X_{4}+0,498 X_{5}$ where $X_{4}$ is the independency factors and $X_{5}$ is the fairness factor.There are two factors that most affect the implementation of Good Corporate Governance principles at PT. Jasa Indonesia Medan Branch Office, namely independence ( $X_{4}$ ) and fairness ( $X_{5}$ ). Based on Pearson's (Pearson product moment) correlation between the dependent variable and the independent variable, a fairly close relationship is the relationship between employee performance to fairness and the value of 0.612 . The point is that in this study, the company quite guarantees that every interested party will get almost the same treatment between one employee and the other. |

To cite this article:

## INTRODUCTION

Man always tries to predict what will happen at every step of his life. Man cannot afford to know clearly what will happen in the future. A definite occurrence is when humans have already experienced it. In these events, humans can experience some risks that no one can predict. Risks can make humans feel uncomfortable. In the event of a risk, it will cause harm to humans. Humans will do their utmost to anticipate possible risks by avoiding them and redirecting them to other parties.

Usually humans will divert that risk through insurance. According to (M. Nur Rianto ,2012:212) insurance is a protection mechanism for the responsible if they experience a future risk where the responsible will pay premiums to get compensation from the debtor. Therefore, insurance is essential in human life and can develop significantly to support the national development process. The development of insurance in Indonesia is inseparable from employee performance and good corporate governance system. This relationship resulted in companies, especially State-Owned Enterprises (BUMN) implementing Good Corporate Governance.According to (Dhian Indah Astanti ,2015) Good Corporate Governance is a principle that leads and controls companies to achieve equality between power and
corporate authority in giving stakeholders responsibility both special and general. Yuspitasari, Hamdani, and Hakiem (2018) stated that GoodCorporate Governance is definitively a system that manages and controlscompany to create added value for allstakeholders.

Good corporate governance can provide a framework of reference that allows effective supervision, so that chechs and balances can be created in the company. Therefore, the implementation of good corporate governance needs to be supported by three closely related pillars, namely the state and community devices because there are two other roles played by external companies that must be obeyed and served so that the satisfaction of both parties can provide guarantees in the future. (Sifaul Qolbia, 2017)

Good Corporate Governance is one of the government activities that allows companies to grow and benefit over a long period of time. Good Corporate Governance is able to win both domestic and international business competitions, especially for companies that have been able to grow and open. Implementation needs to apply Good Corporate Governance principles so that it can be managed reliably, efficiently, and professionally without harming stakeholders. The most strategic aspects of supporting effective implementation of GCG are highly dependent on the quality, skill, credibility, and 4 integrity of the various parties that operate the corporate organization (Kaban, 2017)

In Indonesia, GCG is still weak. What happens to most companies in Indonesia, especially SOEs, is that they have not been able to carry out company management professionally. Even according to the results of the ACGA (Asian Corporate Governance Association) survey in 11 countries against foreign business operators in Asia in 2014 ranked Indonesia as the worst country in the corporate governance field. (Nurcahyani, 2013)In the field of statistics, one method that can be used to solve this problem is the backward elimination method. The backward elimination method is a good model-forming method. This method will use all known independent variables into the regression equation model first, then eliminate the variables that are claimed to be insignificant against the regression equation model.

## RESEARCH METHOD

This research is a quantitative research and survey method used in this research. Collection of data sources in this study is to use primary data. The primary data used in this research is the questionnaire of the employees of PT. Asuransi Jasa Indonesia Medan Branch Office collected. This research was conducted at PT. Asuransi Jasa Indonesia Medan Branch Office on April 1, 2022 at 12.30 WIB consisting of employees of PT. Asuransi Jasa Indonesia Medan Branch Office as many as 38 people and contract employees of PT. Asuransi Jasa Indonesia Medan Branch Office as many as 8 people. Therefore, the total population at PT. Asuransi Jasa Indonesia Medan Branch Office as many as 46 people. There are several ways to collect data, namely first, collecting reference material from books obtained, some teaching materials in lectures, national and international journals, and other sources. Second, collecting data by giving questionnaires to employees of PT. Asuransi Jasa Indonesia Medan Branch Office based on the principles of Good Corporate Governance.

## RESULTS AND DISCUSSION

This research was conducted at PT. Asuransi Jasa Indonesia Medan Branch Office on April 1, 2022 at 12.30 WIB by giving questionnaires to 46 company employees.

## Linear Regression Model with Matrix Approach

The following can be seen the value of the regression coefficient $(\beta)$ as follows:
Tabel 1. Multiple Regression Coefficient

## Coefficients ${ }^{\text {a }}$

| Model | Unstandardized Coefficients |  | Standardized Coefficients <br> Beta | t |  | Collinearity Statistics |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | B | Std. Error |  |  |  | Tolerance | VIF |
| 1 (Constant) | 8.056 | 1.948 |  | 4.136 | . 000 |  |  |
| Transparency (X1) | . 069 | . 117 | . 117 | . 597 | . 554 | . 376 | 2.657 |
| Accountability (X2) | -. 078 | . 128 | -. 122 | -. 608 | . 547 | . 363 | 2.754 |
| Responsibility (X3) | -. 018 | . 176 | -. 016 | -. 101 | . 920 | . 549 | 1.822 |
| Independency (X4) | . 200 | . 121 | . 243 | 1.649 | . 107 | . 671 | 1.490 |
| Fairness (X5) | . 501 | . 197 | . 496 | 2.541 | . 015 | . 382 | 2.620 |

a. Dependent Variable: Kinerja Karyawan (Y)

So, the value of the regression coefficient is

$$
\beta=\left[\begin{array}{c}
8,056 \\
0,069 \\
-0,078 \\
-0,018 \\
0,200 \\
0,501
\end{array}\right]
$$

Where

$$
\beta_{0}=8,056 ; \quad \beta_{1}=0,069 ; \quad \beta_{2}=-0,078 ; \beta_{3}=-0,018 ; \quad \beta_{4}=0,200 ; \quad \beta_{5}=0,501 .
$$

## Multiple Regression Equation Model between $Y$ and $X_{1}, X_{2}, X_{3}, X_{4}, X_{5}$

The stages are as follows:

1. Multiple Regression Coefficients

Table 2. Multiple Regression Equation Model between $Y$ and $X_{1}, X_{2}, X_{3}, X_{4}, X_{5}$

## Coefficients ${ }^{\text {a }}$



| Transparency <br> (X1) | .069 | .117 | .117 | .597 | .554 | .376 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 2.657 |  |  |  |  |  |  |
| Accountability <br> (X2) | -.078 | .128 | -.122 | -.608 | .547 | .363 |
| 2.754 |  |  |  |  |  |  |
| Responsibility <br> (X3) | -.018 | .176 | -.016 | -.101 | .920 | .549 |
| Independency <br> (X4) | .200 | .121 | .243 | 1.649 | .107 | .671 |

a. Dependent Variable: Kinerja Karyawan (Y)

From Tabel 2 it can be obtained the values of the multiple regression coefficients are as follows:

$$
\beta_{0}=8,056 ; \quad \beta_{1}=0,069 ; \quad \beta_{2}=-0,078 ; \quad \beta_{3}=-0,018 ; \quad \beta_{4}=0,200 ; \quad \beta_{5}=0,501 .
$$

So that the multiple linear regression equation model that is formed is
$\hat{Y}=\beta_{0}+\beta_{1} X_{1}+\beta_{2} X_{2}+\beta_{3} X_{3}+\beta_{4} X_{4}+\beta_{5} X_{5}$
$\hat{Y}=8,056+0,069 X_{1}-0,078 X_{2}-0,018 X_{3}+0,200 X_{4}+0,501 X_{5}$
2. Testing the Significance of Multiple Regression

Table 3. ANOVA ${ }^{a}$ between $Y$ and $X_{1}, X_{2}, X_{3}, X_{4}, X_{5}$
ANOVA ${ }^{a}$

| Model | Sum of Squares | Df | Mean Square | F | Sig. |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 Regression | 62.874 | 5 | 12.575 | 5.779 | . $000{ }^{\text {b }}$ |  |
| Residual | 87.039 | 40 | 2.176 |  |  |  |
| Total | 149.913 | 45 |  |  |  |  |

a. Dependent Variable: Kinerja Karyawan ( Y )
b. Predictors: (Constant), Fairness (X5), Independency (X4),

Responsibility (X3), Transparency (X1), Accountability (X2)
Table 3 it can be seen that the $F_{\text {count }}=5,779$ with a significant level $(\alpha)=0,05$, while $F_{\text {table }}$ value with a significant level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(6-1 ; 46-6)}=F_{(5 ; 40)}=2,45$. Therefore $F_{\text {hitung }}>F_{\text {tabel }}$, it can be concluded that regeneration means.
3. Testing Pearson Correlation and ANOVA

Table 4. Testing Pearson correlation between $Y$ and $X_{1}, X_{2}, X_{3}, X_{4}, X_{5}$
Correlations

|  |  | Kinerja Karyaw an (Y) | Transparen cy (X1) | Accountabil ity (X2) | Responsibil ity (X3) | Independen cy (X4) | Fairne ss (X5) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kinerja Karyawan (Y) | Pearson |  |  |  |  |  |  |
|  | Correlati on | 1 | .467** | . 416 | . 380 | .487** | .612*** |
|  | Sig. (2tailed) |  | . 001 | . 004 | . 009 | . 001 | . 000 |
|  | N | 46 | 46 | 46 | 46 | 46 | 46 |
| Transparen cy (X1) | Pearson |  |  |  |  |  |  |
|  | Correlati on | .467** | 1 | .737** | .569** | .403** | .708** |
|  | Sig. (2tailed) | . 001 |  | . 000 | . 000 | . 005 | . 000 |
|  | N | 46 | 46 | 46 | 46 | 46 | 46 |
| Accountabil ity (X2) | Pearson |  |  |  |  |  |  |
|  | Correlati on | . $416{ }^{* *}$ | . $737^{* *}$ | 1 | .608** | . 470 | . $700{ }^{* *}$ |
|  | Sig. (2tailed) | . 004 | . 000 |  | . 000 | . 001 | . 000 |
|  | N | 46 | 46 | 46 | 46 | 46 | 46 |
| Responsibil ity (X3) | Pearson |  |  |  |  |  |  |
|  | Correlati on | . $380{ }^{* *}$ | .569** | . $608{ }^{* *}$ | 1 | .473** | . $582{ }^{* *}$ |
|  | Sig. (2tailed) | . 009 | . 000 | . 000 |  | . 001 | . 000 |
|  | N | 46 | 46 | 46 | 46 | 46 | 46 |
| Independen cy (X4) | Pearson |  |  |  |  |  |  |
|  | Correlati on | .487** | .403** | . $470{ }^{* *}$ | . $473{ }^{* *}$ | 1 | . $529{ }^{*}$ |
|  | Sig. (2tailed) | . 001 | . 005 | . 001 | . 001 |  | . 000 |
|  | N | 46 | 46 | 46 | 46 | 46 | 46 |
| Fairness(X5) | Pearson |  |  |  |  |  |  |
|  | Correlati on | . 612 | . 708 | . 700 | . 582 | . 529 | 1 |
|  | Sig. (2tailed) | . 000 | . 000 | . 000 | . 000 | . 000 |  |
|  | N | 46 | 46 | 46 | 46 | 46 | 46 |

**. Correlation is significant at the 0.01 level (2-tailed).
From Tabel 4 it can be seen that the value of the Pearson correlation coefficient is as follows:
a. The value of the Pearson correlation coefficient between $Y$ and $X_{1}$ is 0,467 , which means that the level of relationship between variabel $Y$ and $X_{1}$ is moderate.
b. The value of the Pearson correlation coefficient between $Y$ and $X_{2}$ is 0,416 , which means that the level of relationship between variabel $Y$ and $X_{2}$ is moderate.
c. The value of the Pearson correlation coefficient between $Y$ and $X_{3}$ is 0,380 , which means that the level of relationship between variabel $Y$ and $X_{3}$ is low.
d.The value of the Pearson correlation coefficient between $Y$ and $X_{4}$ is 0,487 , which means that the level of relationship between variabel $Y$ and $X_{4}$ is moderate.
e. The value of the Pearson correlation coefficient between $Y$ and $X_{5}$ is 0,612 , which means that the level of relationship between variabel $Y$ and $X_{5}$ is strong.

Table 5. ANOVA between $Y$ and $X_{1}, X_{2}, X_{3}, X_{4}, X_{5}$
ANOVA

|  |  | Sum of Squares | Df $\begin{gathered}\text { Mean } \\ \text { Square }\end{gathered}$ |  | F | Sig. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Transparency (X1) | Between Groups | 388.678 | 38 | 10.228 | 1.923 | . 083 |
|  | Within Groups | 37.235 | 7 | 5.319 |  |  |
|  | Total | 425.913 | 45 |  |  |  |
| Accountability (X2) | Between Groups | 330.398 | 38 | 8.695 | 1.868 | . 104 |
|  | Within Groups | 32.580 | 7 | 4.654 |  |  |
|  | Total | 362.978 | 45 |  |  |  |
| Responsibility (X3) | Between Groups | 117.267 | 38 | 3.086 | 2.150 | . 072 |
|  | Within Groups | 10.059 | 7 | 1.437 |  |  |
|  | Total | 127.326 | 45 |  |  |  |
| Independency (X4) | Between Groups | 208.867 | 38 | 5.497 | 3.540 | . 015 |
|  | Within Groups | 10.872 | 7 | 1.553 |  |  |
|  | Total | 219.739 | 45 |  |  |  |
| Fairness (X5) | Between | 139.362 | 38 | 3.667 | 3.631 | . 005 |
|  | Groups |  |  |  |  |  |
|  | Within | 7.073 | 7 | 1.010 |  |  |
|  | Groups <br> Total | 146.435 | 45 |  |  |  |

From Table 5 it can be seen that the smallest partial $F_{\text {partial }}$ with level $(\alpha)=0,05$ is 1,868 (variable $X_{2}$ ), while the $F_{\text {table }}$ value with level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(6-1 ; 46-6)}=F_{(5 ; 40)}=2,45$. Therefore the smallest partial $F_{\text {partial }}<F_{\text {table }}$ then the variable $X_{2}$ comes out of the regression equation model.

## Multiple Regression Equation Model between $Y$ and $X_{1}, X_{3}, X_{\mathbf{4}}, X_{5}$

The stages are as follows:

1. Multiple Regression Coefficients

Table 6. Multiple Regression Equation Model between $Y$ and $X_{1}, X_{3}, X_{4}, X_{5}$

Coefficients ${ }^{\text {a }}$

| Model |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | UnstandardizedStandardized <br> Coefficients <br> Coefficients |  |  | t | Collinearity Statistics |  |  |
|  | B | Std. Error | Beta |  | Sig. | eranc e | VIF |
| 1 (Constant) | $\begin{array}{r} 8.07 \\ 9 \end{array}$ | 1.932 |  | 4.18 1 | . 00 |  |  |
| Transparency (X1) | . 039 | . 104 | . 066 | . 374 | $\begin{array}{r}. \\ \hline 1\end{array}$ | . 462 | 2.16 4 |
| Responsibility (X3) | . 042 | . 171 | -. 039 | . 246 | 80 7 | . 578 | 1.73 0 |
| Independency (X4) | . 192 | . 120 | . 233 | 1.60 5 | .11 6 | . 679 | 1.47 3 |
| Fairness (X5) | . 471 | . 189 | . 465 | 2.48 7 | .01 7 | . 409 | 2.44 6 |

From a. Dependent Variable: Kinerja Karyawan (Y)
it can
Tabel 6
obtained the values of the multiple regression coefficients are as follows:

$$
\beta_{0}=8,079 ; \quad \beta_{1}=0,039 ; \quad \beta_{3}=-0,042 ; \quad \beta_{4}=0,192 ; \quad \beta_{5}=0,471
$$

So that the multiple linear regression equation model that is formed is

$$
\begin{aligned}
& \hat{Y}=\beta_{0}+\beta_{1} X_{1}+\beta_{3} X_{3}+\beta_{4} X_{4}+\beta_{5} X_{5} \\
& \hat{Y}=8,079+0,039 X_{1}-0,042 X_{3}+0,192 X_{4}+0,471 X_{5}
\end{aligned}
$$

2. Testing the Significance of Multiple Regression

Table 7. ANOVA ${ }^{\text {a }}$ between $Y$ and $X_{1}, X_{3}, X_{4}, X_{5}$

## ANOV A ${ }^{a}$

| Model |  | Sum of Squares | Df | Mean Square | F | Sig. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Regression | 62.069 | 4 | 15.517 | 7.24 3 | . $000{ }^{\text {b }}$ |
|  | Residual | 87.844 | 41 | 2.143 |  |  |
|  | Total | 149.913 | 45 |  |  |  |

a. Dependent Variable: Kinerja Karyawan (Y)
b. Predictors: (Constant), Fairness (X5), Independency (X4),

Responsibility (X3), Transparency (X1)
From Table 7 it can be seen that the $F_{\text {count }}=7,243$ with a significant level $(\alpha)=0,05$, while $F_{\text {table }}$ value with a significant level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(5-1 ; 46-5)}=F_{(4 ; 41)}=2,60$. Therefore $F_{\text {hitung }}>$ $F_{\text {tabel }}$, it can be concluded that regeneration means.
3. Testing Pearson Correlation and ANOVA

Table 8. Testing Pearson correlation between $Y$ and $X_{1}, X_{3}, X_{4}, X_{5}$
Correlations

|  |  | Kinerja Karyaw an (Y) | Transp arency (X1) | Responsibil ity (X3) | Independ <br> ency (X4) | Fairne <br> ss (X5) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kinerja Karyawan (Y) | Pearson Correlati on Sig. (2tailed) | 1 | $.467^{* *}$ .001 | $.380 * *$ | $.487^{* *}$ .001 | $.612^{* *}$ .000 |
| Transparen cy (X1) | N | 46 | 46 | 46 | 46 | 46 |
|  | Pearson Correlati on | . 467 ** | 1 | . 569 ** | . 403 ** | . $708^{* *}$ |
|  | Sig. (2tailed) | . 001 |  | . 000 | . 005 | . 000 |
| Responsibil ity (X3) | N | 46 | 46 | 46 | 46 | 46 |
|  | Pearson Correlati on Sig. (2tailed) | $.380 * *$ | $.569 * *$ | 1 | $.473 * *$ | $.582 * *$ |
| Independen cy (X4) | N | 46 | 46 | 46 | 46 | 46 |
|  | Pearson |  |  |  |  |  |
|  | Correlati | . $487^{* *}$ | . $403 * *$ | . 473 ** | 1 | .529** |
|  | on |  |  |  |  |  |
|  | Sig. (2tailed) | . 001 | . 005 | . 001 |  | . 000 |
| Fairness(X5) | N | 46 | 46 | 46 | 46 | 46 |
|  |  |  |  |  |  |  |
|  | Correlati on | . 612 | . 708 | . 582 | . 529 | 1 |
|  | Sig. (2tailed) | . 000 | . 000 | . 000 | . 000 |  |
|  | N | 46 | 46 | 46 | 46 | 46 |

**. Correlation is significant at the 0.01 level (2-tailed).
From Tabel 8 it can be seen that the value of the Pearson correlation coefficient is as follows:
a. The value of the Pearson correlation coefficient between $Y$ and $X_{1}$ is 0,467 , which means that the level of relationship between variabel $Y$ and $X_{1}$ is moderate.
b. The value of the Pearson correlation coefficient between $Y$ and $X_{3}$ is 0,380 , which means that the level of relationship between variabel $Y$ and $X_{3}$ is low.
c. The value of the Pearson correlation coefficient between $Y$ and $X_{4}$ is 0,487 , which means that the level of relationship between variabel $Y$ and $X_{4}$ is moderate.
d. The value of the Pearson correlation coefficient between $Y$ and $X_{5}$ is 0,612 , which means that the level of relationship between variabel $Y$ and $X_{5}$ is strong.

Table 9. ANOVA between $Y$ and $X_{1}, X_{3}, X_{4}, X_{5}$
ANOVA


From Table 9 it can be seen that the smallest partial $F_{\text {partial }}$ with level $(\alpha)=0,05$ is 1,923 (variable $X_{1}$ ), while the $F_{\text {table }}$ value with level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(5-1 ; 46-5)}=F_{(4 ; 41)}=2,60$. Therefore the smallest partial $F_{\text {partial }}<F_{\text {table }}$ then the variable $X_{1}$ comes out of the regression equation model.

## Multiple Regression Equation Model between $Y$ and $X_{3}, X_{4}, X_{5}$

The stages are as follows:

1. Multiple Regression Coefficients

Table 10.Multiple Regression Equation Model between $Y$ and $X_{3}, X_{4}, X_{5}$
Coefficients ${ }^{\text {a }}$
Standardiz
ed
Unstandardized Coefficient
Coefficients s

| Model |  |  |  |  | Toleran |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | B | Std. Error | Beta | t | Sig. | ce | VIF |
| 1 (Constant) | 7.984 | 1.896 |  | 4.212 | . 000 |  |  |
| Responsibility (X3) | -. 025 | . 163 | -. 023 | -. 153 | . 879 | . 623 | 1.605 |


| Independency | .192 | .119 | .232 | 1.615 | .114 | .679 | 1.472 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| (X4) | .159 | .503 | 3.231 | .002 | .578 | 1.730 |  |
| Fairness (X5) | .509 | .157 |  |  |  |  |  |

a. Dependent Variable: Kinerja Karyawan (Y)

From Tabel 10 it can be obtained the values of the multiple regression coefficients are as follows:

$$
\beta_{0}=7,984 ; \quad \beta_{3}=-0,025 ; \quad \beta_{4}=0,192 ; \quad \beta_{5}=0,509
$$

So that the multiple linear regression equation model that is formed is

$$
\begin{aligned}
& \hat{Y}=\beta_{0}++\beta_{3} X_{3}+\beta_{4} X_{4}+\beta_{5} X_{5} \\
& \hat{Y}=7,984-0,025 X_{3}+0,192 X_{4}+0,509 X_{5}
\end{aligned}
$$

2. Testing the Significance of Multiple Regression

Table 11. ANOVA ${ }^{\text {a }}$ between $Y$ and $X_{3}, X_{4}, X_{5}$
ANOVA ${ }^{\text {a }}$

| Model | Sum of Squares | Df | Mean Square | F | Sig. |
| :--- | ---: | ---: | ---: | ---: | :--- |
| 1 | Regression | 61.770 | 3 | 20.590 | 9.811 |
| Residual | 88.143 | 42 | $2.000^{b}$ |  |  |
| Total | 149.913 | 45 |  |  |  |

a. Dependent Variable: Kinerja Karyawan (Y)
b. Predictors: (Constant), Fairness (X5), Independency (X4), Responsibility (X3)

From Table 11 it can be seen that the $F_{\text {count }}=9,811$ with a significant level $(\alpha)=0,05$, while $F_{\text {table }}$ value with a significant level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(4-1 ; 46-4)}=F_{(3 ; 42)}=2,83$. Therefore $F_{\text {hitung }}>F_{\text {tabel }}$, it can be concluded that regeneration means.
3. Testing Pearson Correlation and ANOVA

Table 12. Testing Pearson correlation between $Y$ and $X_{3}, X_{4}, X_{5}$
Correlations

|  |  | Kinerja Karyawan (Y) | Responsibility (X3) | Independency (X4) | Fairness (X5) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Kinerja Karyawan (Y) | Pearson | 1 | . $380{ }^{* *}$ | . 487 * | . $612^{* *}$ |
|  | Correlation |  |  |  |  |
|  | Sig. (2-tailed) |  | . 009 | . 001 | . 000 |
|  | N | 46 | 46 | 46 | 46 |
| Responsibility(X3) | Pearson | . 380 | 1 | . 473 * | . $582 \times$ |
|  | Correlation | . 380 |  |  |  |
|  | Sig. (2-tailed) | . 009 |  | . 001 | . 000 |
|  | N | 46 | 46 | 46 | 46 |
| Independency(X4) | Pearson Correlation | .487** | . $473{ }^{* *}$ | 1 | . $529{ }^{* *}$ |
|  |  |  |  |  |  |
|  | Sig. (2-tailed) | . 001 | . 001 |  | . 000 |
|  | N | 46 | 46 | 46 | 46 |
| Fairness (X5) | Pearson Correlation | .612****** | . $582 \times$ | $529 *$ | 1 |
|  |  |  |  |  |  |
|  | Sig. (2-tailed) N | . 000 | . 000 | . 000 |  |
|  |  | 46 | 46 | 46 | 46 |

**. Correlation is significant at the 0.01 level ( 2 -tailed).
From Tabel 12 it can be seen that the value of the Pearson correlation coefficient is as follows:
a. The value of the Pearson correlation coefficient between $Y$ and $X_{3}$ is 0,380 , which means that the level of relationship between variabel $Y$ and $X_{3}$ is low.
b. The value of the Pearson correlation coefficient between $Y$ and $X_{4}$ is 0,487 , which means that the level of relationship between variabel $Y$ and $X_{4}$ is moderate.
c. The value of the Pearson correlation coefficient between $Y$ and $X_{5}$ is 0,612 , which means that the level of relationship between variabel $Y$ and $X_{5}$ is strong.

Table 13. ANOVA between $Y$ and $X_{3}, X_{4}, X_{5}$
ANOVA

|  |  | ANOVA |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sum of Squares df | Mean Square | F | Sig. |
| Responsibility (X3) | Between Groups | 117.26738 | 3.086 | 2.150 | . 072 |
|  | Within Groups | 10.0597 | 1.437 |  |  |
|  | Total | 127.32645 |  |  |  |
|  | Between Groups | 208.86738 | 5.497 | 3.540 | . 015 |
| Independency (X4) | Within Groups | 10.8727 | 1.553 |  |  |
|  | Total | 219.73945 |  |  |  |
| Fairness (X5) |  | 139.36238 | 3.667 | 3.631 | . 005 |
|  | Between Groups |  |  |  |  |
|  | Within Groups | 7.0737 | 1.010 |  |  |
|  | Total | 146.43545 |  |  |  |

Table 13 it can be seen that the smallest partial $F_{\text {partial }}$ with level $(\alpha)=0,05$ is 2,150 (variable $X_{3}$ ), while the $F_{\text {table }}$ value with level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(4-1 ; 46-4)}=F_{(3 ; 42)}=2,83$. Therefore the smallest partial $F_{\text {partial }}<F_{\text {table }}$ then the variable $X_{3}$ comes out of the regression equation model.

## Multiple Regression Equation Model between $Y$ and $X_{4}, X_{5}$

The stages are as follows:

1. Multiple Regression Coefficients

Table 14. Multiple Regression Equation Model between $Y$ and $X_{4}, X_{5}$
Coefficients ${ }^{\text {a }}$

a. Dependent Variable: Kinerja Karyawan (Y)

From Tabel 14 it can be obtained the values of the multiple regression coefficients are as follows:

$$
\beta_{0}=7,868 ; \quad \beta_{4}=0,187 ; \quad \beta_{5}=0,498
$$

So that the multiple linear regression equation model that is formed is

$$
\begin{aligned}
& \hat{Y}=\beta_{0}+\beta_{4} X_{4}+\beta_{5} X_{5} \\
& \hat{Y}=7,868+0,187 X_{4}+0,498 X_{5}
\end{aligned}
$$

2. Testing the Significance of Multiple Regression

Table 15. ANOVA ${ }^{\text {a }}$ between $Y$ and $X_{4}, X_{5}$

| ANOVA $^{\text {a }}$ |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Model | Sum of Squares | df | Mean Square | F | Sig. |
| Regression | 61.721 | 2 | 30.861 | 15.047 | $.000^{\text {b }}$ |
| Residual | 88.192 | 43 | 2.051 |  |  |
| Total | 149.913 | 45 |  |  |  |

a. Dependent Variable: Kinerja Karyawan (Y)
b. Predictors: (Constant), Fairness (X5), Independency (X4)

From Table 15 it can be seen that the $F_{\text {count }}=15,047$ with a significant level $(\alpha)=0,05$, while $F_{\text {table }}$ value with a significant level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(3-1 ; 46-3)}=F_{(2 ; 43)}=3,21$. Therefore $F_{\text {hitung }}>F_{\text {tabel }}$, it can be concluded that regeneration means.
3. Testing Pearson Correlation and ANOVA

Table 16. Testing Pearson correlation between $Y$ and $X_{4}, X_{5}$
Correlations

|  |  | Kinerja Karyawan (Y) | Independe ncy (X4) | Fairness (X5) |
| :---: | :---: | :---: | :---: | :---: |
| Kine | Pearson Correlation | 1 | . 487 " | .612" |
| rja | Sig. (2-tailed) |  | . 001 | . 000 |
| Kary | N |  |  |  |
| awa |  | 46 | 46 | 46 |
| n (Y) |  |  |  |  |
| Inde | Pearson Correlation | .487** | 1 | .529** |
| pend | Sig. (2-tailed) | . 001 |  | . 000 |
| ency | N | 46 | 46 | 46 |
| Fairn | Pearson Correlation | . $612^{* *}$ | .529** | 1 |
| ess | Sig. (2-tailed) | . 000 | . 000 |  |
| (X5) | N | 46 | 46 | 46 |

From Tabel 16
**. Correlation is significant at the 0.01 level (2-tailed).
it can be seen that the value of the Pearson correlation coefficient is as follows:
a. The value of the Pearson correlation coefficient between $Y$ and $X_{4}$ is 0,487 , which means that the level of relationship between variabel $Y$ and $X_{4}$ is moderate.
b. The value of the Pearson correlation coefficient between $Y$ and $X_{5}$ is 0,612 , which means that the level of relationship between variabel $Y$ and $X_{5}$ is strong.

Table 17. ANOVA between $Y$ and $X_{4}, X_{5}$
ANOVA

|  |  | Sum of Squares | df | Mean Square | F | Sig. |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| Independency (X4) | Between Groups | 208.867 | 38 | 5.497 | 3.540 | .015 |
|  | Within Groups | 10.872 | 7 | 1.553 |  |  |
|  | Total | 219.739 | 45 |  |  |  |
| Fairness (X5) | Between Groups | 139.362 | 38 | 3.667 | 3.631 | .005 |
|  | Within Groups | 7.073 | 7 | 1.010 |  |  |
|  | Total | 146.435 | 45 |  |  |  |

From Table 17 it can be seen that the smallest partial $F_{\text {partial }}$ with level $(\alpha)=0,05$ is 3,540 (variable $X_{4}$ ), while the $F_{\text {table }}$ value with level $(\alpha)=0,05$ is $F_{(k-1 ; n-k)}=F_{(3-1 ; 46-3)}=F_{(2 ; 43)}=3,21$. Therefore the smallest partial $F_{\text {partial }}>F_{\text {table }}$, the variable $X_{4}$ does not come out of the regression equation model.

## Estimator Formation

The stages are as follows:

1. Estimator Equation in Backward Elimination Method

Of the five independent variables, there are only two variables included in the estimator equation model, namely variables $X_{4}$ and $X_{5}$. The estimator equation model of the variables $X_{4}$ and $X_{5}$ is as follows:

$$
\begin{gathered}
\hat{Y}=\beta_{0}+\beta_{4} X_{4}+\beta_{5} X_{5} \\
\hat{Y}=7,868+0,187 X_{4}+0,498 X_{5}
\end{gathered}
$$

2. Coefficient of Determination

The value of the coefficient of determination formed from the backward elimination method is as follows:

Table 18. Coefficient of Determination

## Model Summary

| Model | R | R Square | Adjusted R <br> Square | Std. Error of <br> the Estimate |
| :--- | :--- | ---: | ---: | ---: |
| 1 | $.648^{\mathrm{a}}$ | .419 | .347 | 1.475 |

a. Predictors: (Constant), Fairness (X5), Independency
(X4), Responsibility (X3), Transparency (X1),
Accountability (X2)
In Table 18 there is a large value of the coefficient of determination which is 0,419 or $41,9 \%$ and these results come from

$$
\begin{gathered}
R^{2}=(r)^{2} \times 100 \% \\
R^{2}=(0,648)^{2} \times 100 \% \\
R^{2}=0,419 \times 100 \% \\
R^{2}=41,9 \%
\end{gathered}
$$

3. Residu Analysis

The estimator equation formed from the backward elimination method can use tables to be able to analyze residues. The results of the residual analysis can be seen in Table 19.

Table 19. Correlation Coefficient of Rank Spearman and Residues

| No. | $\boldsymbol{Y}$ | $\widehat{\boldsymbol{Y}}$ | $\boldsymbol{e}_{\boldsymbol{j}}$ | Rank $\widehat{\boldsymbol{Y}}$ | Rank $\boldsymbol{e}$ | $\boldsymbol{d}$ | $\boldsymbol{d}^{\mathbf{2}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{1}$ | 15 | 17,235 | $-2,235$ | 19 | 41 | -22 | 484 |
| $\mathbf{2}$ | 16 | 17,235 | $-1,235$ | 19 | 34 | -15 | 225 |
| $\mathbf{3}$ | 20 | 19,650 | 0,3499 | 3 | 18 | -15 | 225 |
| $\mathbf{4}$ | 18 | 19,430 | $-1,430$ | 6 | 38 | -32 | 1024 |
| $\mathbf{5}$ | 18 | 18,660 | $-0,657$ | 10 | 29 | -19 | 361 |
| $\mathbf{6}$ | 20 | 19,594 | 0,406 | 4 | 17 | -13 | 169 |
| $\mathbf{7}$ | 16 | 18,283 | $-2,283$ | 12 | 43 | -31 | 961 |
| $\mathbf{8}$ | 18 | 15,441 | 2,560 | 39 | 3 | 36 | 1296 |
| $\mathbf{9}$ | 14 | 16,265 | $-2,265$ | 31 | 42 | -11 | 121 |
| $\mathbf{1 0}$ | 19 | 17,699 | 1,301 | 15 | 9 | 6 | 36 |
| $\mathbf{1 1}$ | 19 | 20,112 | $-1,112$ | 2 | 32 | -30 | 900 |
| $\mathbf{1 2}$ | 18 | 19,319 | $-1,319$ | 7 | 37 | -30 | 900 |
| $\mathbf{1 3}$ | 17 | 17,291 | $-0,291$ | 17 | 27 | -10 | 100 |


| 14 | 17 | 19,164 | -2,164 | 9 | 40 | -31 | 961 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 15 | 17 | 19,506 | -2,506 | 5 | 44 | -39 | 1521 |
| 16 | 18 | 17,942 | 0,058 | 13 | 20 | -7 | 49 |
| 17 | 18 | 17,489 | 0,511 | 16 | 16 | 0 | 0 |
| 18 | 17 | 16,750 | 0,250 | 28 | 19 | 9 | 81 |
| 19 | 16 | 17,112 | -1,112 | 25 | 32 | -7 | 49 |
| 20 | 20 | 19,252 | 0,748 | 8 | 13 | -5 | 25 |
| 21 | 13 | 15,667 | -2,667 | 38 | 45 | -7 | 49 |
| 22 | 20 | 18,338 | 1,662 | 11 | 8 | 3 | 9 |
| 23 | 16 | 15,262 | 0,738 | 42 | 14 | 28 | 784 |
| 24 | 29 | 20,278 | 8,722 | 1 | 1 | 0 | 0 |
| 25 | 16 | 17,235 | -1,235 | 19 | 34 | -15 | 225 |
| 26 | 16 | 17,235 | -1,235 | 19 | 34 | -15 | 225 |
| 27 | 17 | 15,093 | 1,907 | 43 | 6 | 37 | 1369 |
| 28 | 18 | 17,004 | 0,996 | 26 | 11 | 15 | 225 |
| 29 | 17 | 17,941 | -0,941 | 14 | 31 | -17 | 289 |
| 30 | 17 | 15,270 | 1,730 | 41 | 7 | 34 | 1156 |
| 31 | 17 | 15,041 | 1,959 | 44 | 5 | 39 | 1521 |
| 32 | 18 | 16,806 | 1,194 | 27 | 10 | 17 | 289 |
| 33 | 18 | 17,155 | 0,8446 | 24 | 12 | 12 | 144 |
| 34 | 16 | 16,176 | -0,176 | 32 | 23 | 9 | 81 |
| 35 | 16 | 15,394 | 0,606 | 40 | 15 | 25 | 625 |
| 36 | 14 | 14,667 | -0,667 | 45 | 30 | 15 | 225 |
| 37 | 19 | 16,411 | 2,589 | 29 | 2 | 27 | 729 |
| 38 | 17 | 17,213 | -0,213 | 23 | 24 | -1 | 1 |
| 39 | 16 | 15,988 | 0,012 | 35 | 21 | 14 | 196 |
| 40 | 18 | 15,700 | 2,300 | 37 | 4 | 33 | 1089 |
| 41 | 13 | 16,012 | -3,012 | 34 | 46 | -12 | 144 |
| 42 | 14 | 15,724 | -1,725 | 36 | 39 | -3 | 9 |
| 43 | 17 | 17,249 | -0,249 | 18 | 25 | -7 | 49 |
| 44 | 16 | 16,276 | -0,276 | 30 | 26 | 4 | 16 |


| 45 | 16 | 16,102 | $-0,102$ | 33 | 22 | 11 | 121 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 46 | 14 | 14,335 | $-0,336$ | 46 | 28 | 18 | 324 |
|  | Total | 0 |  |  | 15.382 |  |  |
| Rata-Rata | 0 |  | 334,39 |  |  |  |  |

a. Assumption (i): the average residual equals zero

From Table 19 it can be seen that the average residual value of $e_{j}$ is 0 , then the assumption statement (i) is fulfilled.
b. Assumption (ii): variance $\left(e_{j}\right)=$ variance $\left(e_{k}\right)=\sigma^{2}$

The proof of this assumption can be done with the Rank Spearman test.
a) Spearman Rank Test
$r_{s}=1-\frac{6 \sum d^{2}}{n\left(n^{2}-1\right)}$
$r_{s}=1-\frac{6 \times 15.382}{46\left[(46)^{2}-1\right]}$
$r_{s}=1-\frac{92.292}{46(2.116-1)}$
$r_{s}=1-\frac{92.292}{46 \times 2.115}$
$r_{s}=1-\frac{92.292}{97.290}$
$r_{s}=1-0,948$
$r_{s}=0,052$
b) Find the calculated value

$$
\begin{aligned}
& t_{\text {hitung }}=\frac{r_{s} \sqrt{n-2}}{\sqrt{1-r_{s}^{2}}} \\
& t_{\text {hitung }}=\frac{0,052 \times \sqrt{46-2}}{\sqrt{1-(0,052)^{2}}} \\
& t_{\text {hitung }}=\frac{0,052 \times \sqrt{44}}{\sqrt{1-0,002704}} \\
& t_{\text {hitung }}=\frac{0,052 \times 6,63324958071}{\sqrt{0,997296}} \\
& t_{\text {hitung }}=\frac{0,3449289782}{0,99864708481} \\
& t_{\text {hitung }}=0,345
\end{aligned}
$$

From the calculation above, it is known that $n=46$ with a significant level $(\alpha)=0,05$, the value $t_{\text {count }}$ of is 0,345 while the value of $t_{\text {table }}$ is $t_{\text {table }}=t_{(\alpha / 2 ; n-k)}=t_{(0,05 / 2 ; 46-6)}=t_{(0,025 ; 40)}=2,02108$. Therefore, $t_{\text {count }}<t_{\text {table }}$ the assumption statement (ii) is fulfilled.
c. Assumptions (iii): covariance $\left(e_{j}, e_{k}\right)=0 ; j \neq k$

Scatterplot


Figure 1. Heteroscedasticity Test

In Figure 1 the distribution of the points above and below or around zero does not form a particular pattern or flow, so it can be concluded that there is no heteroscedasticity. Thus, the assumptions are met and the regression model can be used to predict the variables that have the greatest influence on the application of the principles of Good Corporate Governance at PT. Asuransi Jasa Indonesia Medan Branch Office.

## Conclusions

Based on the results and discussion, it can be concluded that from the five factors, namely transparency $\left(X_{1}\right)$, accountability $\left(X_{2}\right)$, responsibility $\left(X_{3}\right)$, independency $\left(X_{4}\right)$ and fairness $\left(X_{5}\right)$ there are two factors that most influence the application of the principles of Good Corporate Governance at PT. Asuransi Jasa Indonesia Medan Branch Office, namely independency $\left(X_{4}\right)$ and fairness $\left(X_{5}\right)$ with the regression equation model is $\hat{Y}=8,056+0,069 X_{1}-0,078 X_{2}-0,018 X_{3}+0,200 X_{4}+0,501 X_{5}$ and based on Pearson correlation (Pearson product momen), a fairly close relationship between the dependent variable and the independent variable is the relationship between employee performance and fairness with a value of 0,612.

## REFERENCE

B. I. Sanny and R. K. Dewi.2020. "Pengaruh Net Interest Margin (NIM) terhadap Return On Asset (ROA) pada PT. Bank Pembangunan Daerah Jawa Barat dan Banten TBK Periode 2013-2017," Jurnal E-Bis (Ekonomi-Bisnis), vol. 4, no. 1, pp. 78-87.
C. Utama. 2009. "Dengan Pendekatan Matriks dalam Regresi," Jurnal Ilmiah Fakultas Ekonomi Universitas Katolik Parahyangan, vol. 13, no. 1, pp. 96-104.
Dhian Indah Astanti .2015. Good Corporate Governance Pada Perusahaan Asuransi. University Press : Semarang
J.Supranto. 2003. Pengantar Matrix. Jakarta : PT. Rineka Cipta

Kaban, A., Sihombing, M., \& Tarigan, U. 2017. Analisis Prinsip-Prinsip Good Corporate Governance pada Perusahaan Pembiayaan. Jurnal Administrasi Publik, Vol. 7 (1) Juni.
N. Samosir and dkk. 2014. "Analisa Metode Backward dan Metode Forward untuk Menentukan Persamaan Regresi Linier Berganda (Studi Kasus: Jumlah Kecelakaan Lalu Lintas di Kotamadya Medan)," Jurnal Saintia Matematika, vol. 2, no. 4, pp. 345-360.
Nurcahyani dkk, 2013. Penerapan Good Corporate Governance Dan Kepemilikan Institusional Terhadap Kinerja Keuangan
Ridwan. 2007. Skala Pengukuran Variabel-Variabel Penelitian. Bandung : Alfabeta
R.Rifa'i. 2016. Aljabar Matriks Dasar. Yogyakarta : Deepublish

Sifaul Qolbia, 2017. Penerapan Good Corporate Governance Pada Perusahaan Daerah Pasar Surya Surabaya, Vol 5.
S.Larasati dan A.Gilang.2016. "Pengaruh Motivasi Kerja Terhadap Kinerja Karyawan Wilayah Telkom Jabar Barat Utara, " Jurnal Manajemen dan Organisasi, 5(3) pp. 201-203.
S.Marwansyah dan A.N. Utami. 2017. "Analisis Hasil Investasi, Pendapatan Premi, dan Beban Klaim Terhadap Laba Perusahaan Perasuransian Di Indonesia, "Jurnal Akutansi, Ekonomi dan Manajemen Bisnis, 5(2) pp. 213-221.
Suyono.2018. Aneka Regresi Untuk Penelitian. Yogyakarta : Deepublish
T.A. Nurman.2014. "Matriks Diagonal Dalam Kajian Penyelesaian Sistem Persamaan Diferensial."Jurnal Teknosains, 8(3) pp. 374-392.
Yupitasari., I. Hamdani., dan H. H. Hakiem. (2018). Pengaruh Penerapan Prinsip-Prinsip Good Corporate Governance Terhadap Kinerja Pegawai (Studi Kasus Bank Syariah Mandiri Cabang Bogor). Malia (Terakreditasi), 9(2,) 224-243. Akreditasi No. 21/E/Kpt/2018.

